

ANNUAL REPORT

CLACKAMAS FREE CLINIC
VOLUNTEERS IN MEDICINE

2025

ACCESS TO CARE

COMMUNITY PARTNERSHIPS

WORKFORCE PATHWAYS

Dignity in Access • Compassion in Community

Clackamas Free Clinic
19600 Molalla Ave - Clairmont Hall
Oregon City, OR 97045



503-722-4400
www.clackamasfreeclinic.org

OUR MISSION

To serve the health needs of uninsured and underinsured people in Clackamas County and surrounding areas, by providing free and inclusive medical care through dedicated medical and community volunteers.



THE HEART OF OUR CLINIC

5,052

Volunteer hours in 2025

\$291,000

Value of donated time

Dear Clinic Friends and Supporters,

As I reflect on 2025, I'm filled with gratitude for this community and all we've been able to accomplish together.

This year, we focused on three pathways to better health: Access to Care, Partnerships, and Workforce Development. All made possible through support of our community.

Because of you, we continued to provide free, high-quality care to individuals facing real barriers like lack of insurance, language access, and rising costs. We also expanded patient navigation to better support people in accessing the care and resources they need.

Through strong partnerships, we launched and expanded several new programs, including Food as Medicine, behavioral health services, and increased outreach to community partners. These programs address both immediate health needs and the broader factors that shape long-term well-being.

At the center of it all is our commitment to equity. We aim for every person who walks through our doors to feel seen, heard, and supported.

Our collaboration with Clackamas Community College remains a powerful example of what's possible when we align around shared goals — caring for patients while creating opportunities for students and strengthening our community's healthcare workforce.

None of this would be possible without our volunteers. They are the heart of our clinic, giving their time, expertise, and compassion so every patient receives care with dignity.

Thank you for being part of this work. Your support makes a real difference in the lives of our patients and the strength of our community.

With gratitude,

Lisa Steenson
Executive Director
Clackamas Free Clinic

PATHWAYS TO HEALTH

Healthcare access is becoming more fragile.

Across our region, more individuals are losing Medicaid or struggling to afford Marketplace coverage. Access to specialty care is shrinking, and more people are relying on emergency rooms for needs that could be addressed earlier through preventative primary care.

BARRIERS WE ARE SEEING GROW



COST & COVERAGE

Cost and complexity make it difficult for many people to enroll in and maintain health coverage.



LANGUAGE & TRANSPORTATION

Language and transportation barriers can delay care and make healthcare harder to navigate.



FEAR & MISTRUST

Fear, mistrust, and concerns about privacy or immigration status can prevent people from seeking care.

These challenges result in delayed care – often until conditions become more serious and more costly to treat.

IN RESPONSE: OUR THREE CORE PRIORITIES



ACCESS TO CARE

We expand access to affordable, high-quality care through health based services, and programs that remove financial and logistical barriers.



PARTNERSHIPS

We partner across health, social services, and community sectors to coordinate resources, share knowledge, and strengthen the safety net.



WORKFORCE

We invest in training, career pathways, and retention initiatives to grow a diverse, skilled healthcare workforce that reflects and serves the region.

Together, these priorities guide our work to reduce barriers, improve health outcomes, and support the next generation of healthcare professionals.

WHOLE PERSON CARE



We believe every person

**deserves
dignified
care.**

In 2025, our volunteer-powered clinic delivered comprehensive, whole-person services to 731 individuals across our community — meeting people where they are and treating them as they deserve.

Routine care prevents crises. Compassionate care changes lives.

Our volunteer-powered model allows us to deliver high-quality care while maximizing every dollar — reducing unnecessary emergency visits and supporting long-term health and stability for our whole community.

WHAT WE OFFER

Primary Care

Vision Exams

Foot Care

Behavioral Health

Chronic Disease

Labs

Specialty Care

Preventative Screenings

Patient Navigation

Food as Medicine

COMMON CONDITIONS TREATED

- Hypertension
- Diabetes
- Asthma & COPD
- Depression & Anxiety

2025 BY THE NUMBERS

486 Patients screened for chronic disease

248 Patients screened for depression

486 Patients screened for social determinants of health

285 Pairs of low cost glasses provided alongside **318** vision exams

167 Specialty referrals for imaging, mammograms, colonoscopies



"I'm very grateful for your wonderful care. I struggled a lot to get medical attention, and here I have received very good care. Everyone is so kind and treats people with a lot of respect." - M.P., Patient

WHO WE SERVE

Since 2012, we've provided free compassionate care to individuals and families who face **barriers to healthcare**.



731

Patients Served in
2025



1,581

Appointments in
2025



75

Zip Codes
Reached



9

Languages
Provided

95%

of our patients are uninsured — working individuals and families earning too much to qualify for Medicaid but unable to afford private insurance or out-of-pocket care.

WHO WE SERVE



UNINSURED WORKERS

Often earning too much to qualify for Medicaid, but unable to afford private insurance.



IMMIGRANT COMMUNITIES

Navigating complex eligibility systems and language barriers.



LGBTQIA+ INDIVIDUALS

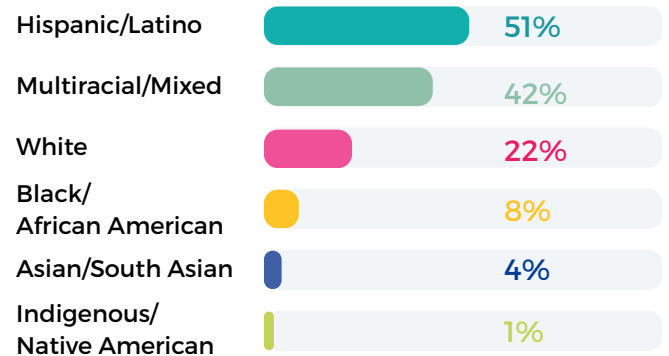
Seeking inclusive and respectful care.



PEOPLE BETWEEN SYSTEMS

Delaying care due to cost, coverage instability, or fear.

OUR COMMUNITY REFLECTS THE DIVERSITY OF THE REGION.



*Percentages total more than 100% because patients can identify with multiple categories.

52% Female 48% Male

**EVERY PERSON
EVERY STORY
EVERY PATHWAY
MATTERS**



CARE IS A TEAM EFFORT

STRONGER TOGETHER, BETTER CARE FOR ALL

Partnership is at the core of how we deliver care. Clackamas Free Clinic partners across sectors to expand access and strengthen care.

IN 2025, KEY PARTNERSHIPS SUPPORTED:



Medical Assistant Training
and clinical placements with
Clackamas Community College.



Behavioral Health
with Cascade Counseling and
Portland State University.



Language Access
through the Immigrant and
Refugee Community
Organization (IRCO).



Outreach, Testing, and Prevention
with Oregon Health Authority &
Clackamas County Public Health.

We also collaborate with regional healthcare systems and community organizations to coordinate referrals and improve access to specialty care.



Our location on the Clackamas Community College campus strengthens opportunities for education, outreach, workforce development, and community connection.



With more than 18 partners,
we are building a more connected
and responsive community.

COMMUNITY PARTNER SPOTLIGHT

Kaiser Permanente volunteers spent MLK Day of Service at Clackamas Free Clinic, providing dermatology, podiatry, primary care, and Vision Essentials services to patients facing barriers to care. This partnership reflects a shared commitment to expanding access and strengthening community well-being.



WHAT CARE FEELS LIKE

“They kept me alive.”

PHYLLIS
CFC Patient

After moving from California to be near her son, Phyllis became seriously ill without insurance and unsure where to turn for care. After being diagnosed with Influenza A at the hospital, she came to CFC for follow-up care and medication management that helped her recover and regain her health.

“They don't make you feel like you're begging. You just come in and get care.”



STUDENT VOLUNTEER

Helping patients navigate ongoing care highlights the vital role medical assistants play in creating patient-centered healthcare experiences.

“Truthfully, leaving my shift, I cried on the way home just because of how beautiful the clinic atmosphere is and the humility within the staff and volunteers. I've always wanted to extend a hand to my community and I've learned of a way I can through CFC.”

- CCC Medical Assistant Student Volunteer
Class of 2025

VOLUNTEER PROVIDER

Physicians, nurse practitioners, and other licensed volunteers share their skills, mentorship, and care with student volunteers *and* with patients who might otherwise go without healthcare.

“The presence of this clinic has given me the connection, opportunity and motivation to continue to practice medicine.”

I get to collaborate with colleagues, learn from and care for patients, and teach the next generation of physicians and care givers.”

- Dr. John Schwartz
CFC Volunteer Provider since 2013



PARTNERS IN ACTION

NEW PROGRAMS

FOOD AS MEDICINE

In partnership with Bloomfield Family Foundation, Oregon City Farmers Market, Home Orchard Education Center, and Grocery Outlet, we launched a 12-week meal program designed by a registered dietitian and graduate level students at Pacific University. This program addresses chronic conditions, food insecurity, and supports long-term health.

19

PATIENTS COMPLETED
THE PROGRAM

95%

SHOWED IMPROVEMENT
IN A1C LEVELS



BEHAVIORAL HEALTH

Mental health is a critical part of overall well-being. In November, we expanded behavioral health services within our primary care model bringing mental health support into the setting where patients already receive care.

- **No referral barriers**
Mental health care available the same day as a medical visit
- **Body and mind, together**
Patients don't have to choose. Care teams address both in one appointment
- **One trusted place**
Patients receive compassionate care in the clinic from PSU graduate-level student clinicians supervised by licensed professionals.

PARTNERS IN CARE



CASCADE COUNSELING
& CONSULTING



HOME ORCHARD
EDUCATION CENTER



PORTLAND STATE
UNIVERSITY



PACIFIC
UNIVERSITY



OREGON CITY
FARMERS MARKET

BEYOND CLINICAL CARE

Across all health services, we address the broader barriers that impact access to care. We are continuing to expand our patient navigation and assistance.



Language access through bilingual staff & interpretation



Navigation support for food, housing, insurance enrollment & more



Transportation support & flexible scheduling



Accessible no-cost care grounded in dignity

2025 Statement of Financial Position

Every dollar supports accessible, compassionate care.

ASSETS

Current Assets

Cash and Cash Equivalents	\$439,572
Investments & Endowment Assets	\$1,044,560

Total Current Assets **\$1,484,132**

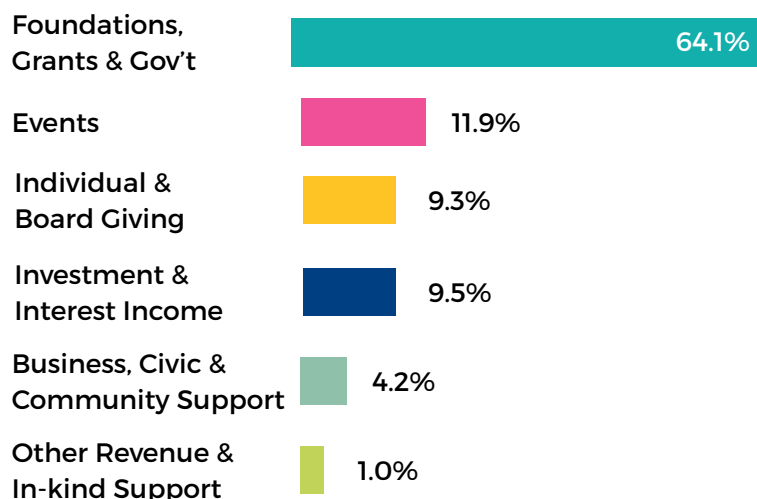
Fixed Assets

Furniture and Equipment & Medical Assets	\$204,724
Clinic Facility Improvements	\$1,415,997
Accumulated Depreciation	(\$450,605)

Total Fixed Assets **\$1,170,116**

TOTAL ASSETS **\$2,654,247**

2025 REVENUE BY SOURCE



LIABILITIES & EQUITY

Current Liabilities

Accounts Payable & Credit Cards	\$6,947
Payroll Liabilities	\$2,759

Total Current Liabilities **\$9,706**

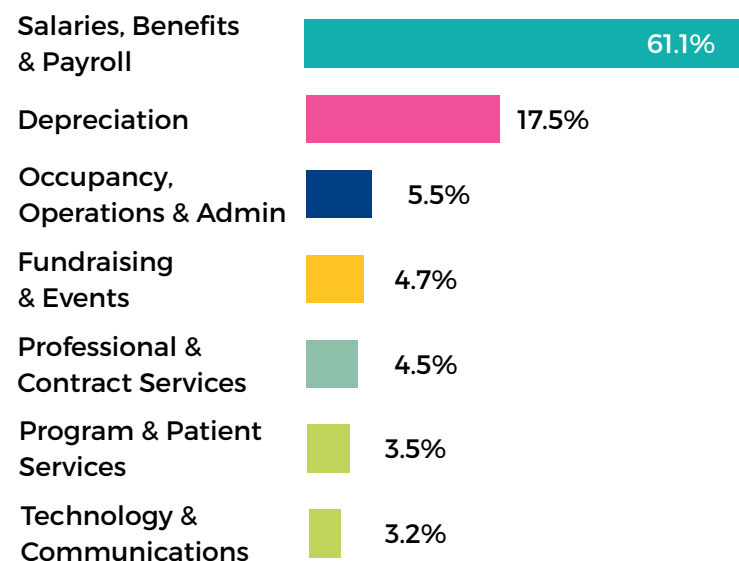
Net Assets

Retained Net Assets	\$2,545,709
Net Income	\$98,832

Total Net Assets **\$2,644,541**

TOTAL LIABILITIES & EQUITY **\$2,654,247**

2025 EXPENSE SUMMARY



**Based on year-end financials as of December 31, 2025. Revenue and expenses are unaudited.*



Includes non-cash depreciation related to clinic facilities and equipment.

THANK YOU FOR SUPPORTING OUR MISSION

HEALER (\$12,000 TO \$999,999)

The Heatherington Foundation for Innovation and Education in Health Care
Oregon Health Authority
Health Systems Access to Care Fund
CareOregon
PacificSource Foundation for Health Improvement
Bloomfield Family Foundation
Jeff Heatherington
Ronald W Naito MD Foundation

BUILDER (\$5,000 TO \$11,999)

David & Nancy Hill	Northwest Primary Care
Dr. Arthur Cooper & Sherrie Cooper	Ric & Allison Bernat
Harold & Arlene Schnitzer CARE Foundation	Schnitzer Cares Students of Benson Polytechnic High School
Joseph E Weston Public Foundation	Sharon Forman Bystran
Kaiser Foundation Health Plan Inc.	Warn Employee Community Impact Project
Kaiser Permanente Northwest	The Oregon Clinic Foundation
Lori Franz & Peter Swartz	TriMet
Martha Spiers & Brooke Gelfand	Trisha Swanson

CHAMPION (\$1,000 TO \$4,999)

Ann Davidson	John Swaner & Gregory Whiting	Paul Jarrett
Clackamas Community College	Jonathan More	Petronella & Daniel Donovan
Clackamas Community College Foundation	Judith Lazo	Providence Willamette Falls Medical Center
Daphne & Tim Wuest	Kaiser Foundation Health Plan of the Northwest	Ralph & Adolph Jacobs Foundation
Dr. J. Kevin McKinney	Kathleen Swift	Robert & Alice Hayden
Dr. John Schwartz & Linda Boochever	Legacy Health	Sasha Meyer
Dr. John Stiger & Meredith Stiger	Lisa & River Steenson	Schnitzer Cares Students of Hillsboro HS
Dr. Michael Norris & Alice Norris	Lynda Orzen	Sitara & Aaron Lones
Eyehealth Northwest	Megan & Prentice Geary	Stella Green
Peg & Bill Wetzel	Melinda Simon	Steve Pearce
Gary & Kary Myers	Metropolitan Medical Foundation of Oregon	Susan Kass
Genevieve Sundet	Nancy Hungerford	The Portland Clinic Foundation
Giselle Ondetti	Nancy McAuliffe	Unitarian Universalist Congregation
Health Share of Oregon	Oregon City Woman's Club	Vicki & Phil Yates
Jenna Morrison	Pam Nakamura	The Varitz Foundation
Joann Chulos	Patricia & Gerald Huntley	

THANK YOU

FOR MAKING ACCESSIBLE HEALTHCARE POSSIBLE



FRIEND (\$1 TO \$999)

Abbi Basley-Oard, Adam Wickert, Alan Cate, Alexandra Romjue, Alexi Duynslager, Alexis Young, Alice Fernandez, Allen Donovan, Amanda Brooks, Amanda Wheeler-Kay, Amy Froyd, Amy Harris, Anastasia Sofranac & Bea Sofranac Madore, Andrea Schulman Cox, Angela Brandenburg, Ankur Aggarwal, Ann French, Anna & Shawn Cowen, Anne Batey, Anne McLaughlin, Anne Richardson, Ann Marie, Barb Butler, Barb Engelter & Jean Caruso, Barbara Nelson, Beth Doyle, Beth Sault, Betsy Haines, Betty Reiss, Bev Schalk, Bob Stern, Bonnie & Mike Voss, Bonnie Lerner, BPOE Elks 1189 Ladies Auxiliary, Brenda Cuevas, Brent & Sarah Hunsberger, Brian Nava, Bruce Messmer, Canard, Carly Sertic, Carol Carlile, Caroline Hill, Caroline Park, Carrie Huffman, Cassandra Furlong, Catherine Connor, Catherine Potter, Christine Gillock, Cindy Latimer, Cindy Lin, Clackamas Repertory Theatre, Clackamas Rotary Foundation, Clackamas County Sheriff's Office, Claudia Roldan, Coasters Crossing, Commissioner Martha Schrader, Craig Roberts, Danelle Norris, Daniel Coffin, David & Cyndy Smith-English, David & Joyce Clark, David & Marcia Wimmer, Dawn Miller, Deborah Allison & Nancy Moore, Deborah Redman, Dev & Sumathi Devarajan, Diane & Karl Wustrack, Domaine Drouhin, Don & Gail Diulio, Don Haaga, Double J Construction, Doug Neeley & Elisabeth Miles, Dr. Anna Tubman & Shimron Tubman, Dr. Annie Tubman, Dr. Collin Kaeder & Susan Kaeder, Dr. Dennis Mayer & Katy Mayer, Dr. Fred Bradshaw & Diana Bradshaw, Dr. George Edwards & Donna Edwards, Dr. Jim Maras, Dr. John Maroney & Kerstin Maroney, Dr. John Schwartz & Linda Boochever, Dr. John Stiger & Meredith Stiger, Dr. Jonathan & Karen Hoppert, Dr. Ray Smucker & Valerie Smucker, Drs. Thomas Phipps & Molly Hoeflich, Dustin Daniel, Eleanor Escafi & Elias Escafi Maturana, Elizabeth McCarney, Elizabeth Nelson, Elizabeth Peters, Elizabeth Uno, Elkabees, Emanuela Plesa, Emily Rohay, Eric & Elizabeth Foxman, Ernest Blackwell, Escapology, Eva Small, Evoke Winery, Frances Lynch, Frank Morrell, Fred Meyer / Kroger Rewards, Friends of Mark Meek, Frontier Golf Course, Gene Juhos, Geoffrey and Julie McCarthy, Gilah Tenenbau, Gino's, Glaucia Silva, Grand Central Bakery, Hank Jarboe, Harold & Lee Ann Hartfeil, Haven Wheelock, Heather Bacon-Shone, Heather Buletti, Heather McNeil, Heidi Gehris Butenschoen, Holly Vetrone, Hopscotch, Howard Shorr, Ingrid & Jason Roberti, Iris Schrijver, Jack Perry, Jacob Thomas, Jade Bistro & Patisserie, James & Cherie Beatty, James Anderson, James Bosket, James Friscia, Jan Maughinhan, Janice Hennessey, Jean Winters, Jeanne Marlow, Jeff Gudman, Jeffery Work, Jenna Morrison, Jill & Robert Hrdlicka, Jim & Donna Schmidt, Jo Ann Weaver & Roland Atkinson, Joanna Martin, Jodi McClain, Jodie Hall, JoEllen Newton, John Kingman, John Mullin, Jon Tardiff, Jonathan & Mary Heins, Jonathan More, Josefine Brasser, Josie Greer, Joyce Goodwin, Judith Lazo, Judy Schrader & Martha Westbrook, Judy Winter, Julie Hastings, Julie Hugo, Julie Rigby, Karen & Richard Martini, Karen Nickerson, Karen Purcell, Karyn Haaga, Kate Fryrear, Katelynn Karch, Katharine Sammons, Katherine Hubbard, Kathryn Dailey-Deaton & Daniel Eisenbeis, Kathryn Witkowski, Kathy Richardson, Kelley Stripe, Kelly Wanatabe, KFC, Kim Spaulding, Kimberly Redding, Kristin & Kristin Thiel, Kristin Bendert, Kristin Rubalcava, Kyle Roesler, Lan Su Gardens, Larry & Janice Farmen, Larry & Janice Moseley, Laura Adania, Lee & Norma Barney, Leslie Schockner, Libet Streif, Lidija Stjepanovic, Linda & Phillip Schilling, Linda Burk, Linda Castaneda, Linda Moraga & David Clarke, Lisa Palmer, Liz Bartell, Lucky Transportation, Lyndsay Levy, Maddie Odegard, Malley Nason, Marcia Kies, Maria de Lourdes Horton, Martha Muñoz, Martine Sacks & Armando Zelada, Mary Eldred, Mary Jo Tyler, Mary Lundy, Marya Choudhry, Mata Gates, Matthew Higgins, Megan Geary, Melissa Santos, Melissa Smith & Aaron Altman, Melissa Streng & Dave Garlock, Michael MacDonald & Nancy Bock, Michelle Akerson, Michelle Alberts, Michelle Madison, Mimi Chitty, Minda and Bob Seibert, Miriam Agisim & Stuart Zeltzer, Mother's Bistro, MP Carleton, Mt Hood Meadows, NAME, Nancy Hungerford, Nathan Howell, Nathan Walker, Nhien Le & Phillip Rios, Nico Varela, Nicole Johnson, Nilana Gunasekaran, Nora Utevsky, North Clackamas Aquatic Park, OC Brewing Co., OMSI, Oregon Ballet Theatre, Osteostrong, Patricia Lee, Paul & Nancy Winklesky, Paul & Sandra Arbuthnot, Paul Jarrett, PayPal Giving Fund, Peter Budetti, Petronella & Daniel Donovan, PGE Employee Giving Campaign, Portland Center Stage, Portland General Electric, Portland Ice Cream Tours - Beau La Fave, Portland Opera, Portland Spirit, PSTC shooting Range, Rain Salon, Randolph Sellars, Relish, Roseann Freitag, Roxane Russell & Chester Hiatt, Russell & Karen Reinhard, Sage Landscapes, Sally Ford & Denis Ryan, Sara Morton, Sarah Knudsen, Sasha Meyer, Sean McCarthy, Sesame Collective, Sharon Axtell & Paul Carlson, Sharon Kinghan, Sheila Lehto, Shelley McCoy, Sheryl Horwitz, Signe Todd, Simon Kipersztok, Spaghetti Factory, St. Josef's Winery, Stacie Mullins, Stefan Bird, Pacific Power Foundation, Stephanie Broadhurst, Steven Smith Tea Makers, Stoller Wine Group, Stumptown Stages, Sue Davies, Susan Garber, Susan Wladaver-Morgan & David Morgan, Susan Ziolk, Suzanne Thompson, Tallus Capital Management, Tamara & Thomas Muldoon, TerraCasa, Theresa & Morris Crump, Tianna Coburn, Tim Cook, Timothy Hahn & Karol Kochmeier, Tom Forsythe, Tony Hugo, Tony's Garden Center, Tracey Miller, Valerie Hall, Vickie Palmer, Virginia Chambers, Wade Hathhorn, Waltz Family Trust, Wanda McNealy, Washman Car Wash, Wendy & Wendy Farrier, Wendy Lichtenbaum, Willamette Valley Country Club, William & Andrea McCarthy, William & Elizabeth Hathaway, William Savage

STRONGER TOGETHER

2025

OUR TEAM

ADMINISTRATIVE & CLINICAL STAFF

LISA STEENSON, MPH
Executive Director

CALLA MICHALAK, FNP
Assistant Medical Director

AURORA DAVIS
Patient Navigator

KAYTE PHILPOTT, RN
Nurse Coordinator

SARAH ARP
Operations Manager

ALEXI DUYNLAGER
Development Director

ANGELICA ARAMBULA
Patient Navigator

DR. CATE WREGE
Optometrist

BOARD OF DIRECTORS

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ARMETTA BURNEY, Ed.D
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MALLEY NASON
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Retired Family Physician

MARTHA MUÑOZ, MPH
Family Services Manager

JEFF GUDMAN
Treasurer

JEREMY ROWER, MD
CFC Medical Director, Ex-Officio

CHARLOTTE FLOOD
Northwest Primary Care

NICOLE HUDSON, RN
Providence Emergency

J. KEVIN MCKINNEY, MD
Eye Health Northwest

CLAUDIA ROLDAN
Legal Aid Services of Oregon

OUR COMMUNITY PARTNERS

ATHENA HEALTH
Donates EHR System

BOMBA SOCKS
Socks, Shirts & Underwear

CASCADE AIDS PROJECT
Donates Condoms

CASCADE COUNSELING & CONSULTING
Free Therapy at the Clinic

CLACKAMAS & MT. HOOD COMMUNITY COLLEGES
Biannual Dental Hygiene Clinic Partners

CLACKAMAS COUNTY DENTAL
Emergency Dental Services

CLACKAMAS COUNTY PUBLIC HEALTH
HIV/Syphilis Testing, Treatment & Prevention

DIRECT RELIEF
Medical & Hygiene Supplies

EYE HEALTH NORTHWEST
Specialty Eye Care Referrals

KAISER PERMANENTE
Donated Day of Care

NATIONAL ASSOC. OF FREE & CHARITABLE CLINICS

NORTH CLACKAMAS WOMAN'S CLUB

NORTHWEST PRIMARY CARE
2025 Luncheon Title Sponsor

OREGON HEALTH AUTHORITY
Communicable Disease Prevention

NEIGHBORHOOD HEALTH CENTERS
OHP Enrollment Partner

OREGON CLINIC
GI Services & Colonoscopies

OREGON LIONS SIGHT & HEARING FOUNDATION
Low-Cost Eye Glasses

PROJECT ACCESS NOW
OHP Enrollment & Assistance

PROVIDENCE WILLAMETTE FALLS HOSPITAL
Care Partner

THERAPEUTIC ASSOCIATES OF OC
Physical Therapy Partner

TRIMET
Donates transportation tickets

VACCINE ACCESS PARTNERS (VAP)
Flu & Tdap Vaccines

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